# **Open source human governance**

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# Attendees

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# Raw notes

- Why care about governance?
  - Two decades in: some governance structures are unclear / non-transparent; some tooling not friendly to new contributors
    - Sometimes people don't know how to affect change
    - Contention among humans meeting
  - Transparency
    - Many projects say nothing about how they are governed
    - "Black box" of how decisions are made
    - Open source is not democratic?
  - Transparency as trust
  - Models for contributing code, for committers
    - So focused on code, but is it really focused on people?
    - Without people, no code
    - Creating model for governance that enables collaboration and (healthy) growth is important
    - Happens organically but not talked about often
    - Especially with company engagement in open source
      - With community being involved in these kinds of conversations
      - Keeps these things going
    - Supporting everyone who came to the community
      - Inclusion for skill sets that show up
      - Accepting different types of skills and not labeling them with different tiers of value
- Summary of previous
  - Process transparency
    - Aging gracefully
    - Governance that changes with times and people
  - Moving beyond code governance to human governance

- Career paths (corporate model)
- Tactical ideas
  - Codes of Conduct / diversity and inclusion for getting people to stay
  - Practical implementation of governance models

### • To not have governance

- Assumptions of defaults
  - BDFL-style of governance
    - "Explicitly implicit" in several projects
    - Because it's unwritten
  - Corporation / organization
- "Never write your own license"
  - "Don't write your own contribution process"
  - Pick a tweak, make a tweak
  - But don't start from ground zero
- "Every project had different ways of governance"
  - At different places, across different industries
  - OpenOffice vs. NetBeans
  - Articulate good models, make those available for different projects based on where they're at
  - OSI license review process
    - There is a standard for what open source licenses should be
    - Experts can create models around this but must have core attributes
  - Peer-reviewed, then approved (or rejected)

### Having something similar with governance?

- NOT having a checklist of things "to be a valid project"
- Having a specific need and making accommodation
- i.e. no requirements
- Guidelines for hiring open source candidates to have impact on who you attract to apply
- Risk of some taking guidelines as gospel
  - Must be cognizant of how people could interpret guidelines as a literal interpretation for requirements to be successful
  - Have side-by-side contrast to show difference between models; show commonalities across all and some characteristics that work well for specific projects
    - Might learn something new for us about what similarities are there
  - Example: Political science background people advising on guiding principles?
- Not producing a tool at risk of misuse vs. incorrect use of a model
  - Only principles published and "actual thing" is secret sauce
  - Going from principles to functioning object can be significant stop energy
  - Changes to model have basis, not just bikeshed
- Guidelines vs. Best practices: maybe the same thing?
  - Licensing, codes of conduct
  - Provides guidelines for new folks and gives them a choice of choosing something
  - Coming from an valid source, risk of taking literally
- Carl Fogel, Open Source Archetypes

- Different styles of open source projects / organizations / licenses
- Choosing one that is closest to your needs
- Defining governance models
  - Licensing, CoCs, governance
  - Licensing is fairly static; communities / governance is dynamic
  - Should governance follow will of people or prescribe how people are to behave?
    - Are we responsible to answer this?
    - Defining an "adoption point"
      - Written as code but not blindly executed as code
    - But projects don't [...]
    - "Governance" should not be stop energy for change
    - Being explicit: "please don't think we're stuck here"
    - But who is governed?
      - Define your community and define who is touched by your governance
      - Who actually selects which model?
    - Tldrlegal.com / choosealicense.org
      - Similarities between governance
    - Is choosing governance up front overwhelming?
      - How to get unstuck when model doesn't match for community
    - Governance models including: "Hi I'm here by myself until other people show up, but once people show up, let's have a conversation about it"
    - **Recommendation**: minimum requirement for common governance decision; room to change
      - Living document
  - Final wrap-up / summary / takeaways
    - Need for some type of guidance / recommendations
      - Not too formal or prescriptive
      - Something along the lines of tldrlegal.com / choosealicense.org
      - Aspects to consider for governance
    - Governance should be living document to evolve with project
      - Clear to participants how decisions / changes are made
    - How is difficult; assistance and guidelines are helpful instead of starting from scratch
    - Contribution policies are always living documents, have room for community to share feedback and make improvements
    - **Starting point**: Looking at models in existence, capturing what works and what doesn't work
      - RIT LibreCorps: idea of how to get others (e.g. students) to support research